

## BARBICAN CENTRE BOARD

Wednesday, 15 April 2015

Minutes of the meeting of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 15 April 2015 at 10.30 am

### Present

#### Members:

Deputy John Tomlinson (Chairman)	Trevor Phillips (External Member)
Deputy Catherine McGuinness (Deputy Chairman)	Judith Pleasance
Lucy Frew	Deputy Richard Regan
Tom Hoffman	Keith Salway (External Member)
Roly Keating (External Member)	Deputy Dr Giles Shilson
Jeremy Mayhew	Alderman David Graves (Ex-Officio Member)

### In Attendance

#### Officers:

Simon Murrells	Assistant Town Clerk
Natasha Dogra	Town Clerk's Department
Matthew Pitt	Town Clerk's Department
Sir Nicholas Kenyon	Managing Director, The Barbican Centre
Niki Cornwell	Chamberlain's Department
Michael Bradley	City Surveyor's Department
Sandeep Dwesar	Barbican Centre
Sean Gregory	Barbican Centre
Louise Jeffreys	Barbican Centre
Leonora Thomson	Barbican Centre
Jim Turner	Barbican Centre
Jo Daly	Barbican Centre
Steve Eddy	Barbican Centre

#### 1. APOLOGIES

Apologies for absence were received from Vivienne Littlechild, Wendy Mead and Jeremy Simons.

#### 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

Trevor Philips declared an interest under item 12 due to a business partnership with Webber Philips Consultancy.

#### 3. Minutes

RESOLVED – that the minutes be agreed as an accurate record.

*Matters Arising:*

### **Exhibition Hall 1 / London Film School (LFS):-**

In response to a query regarding a previous update, Members were informed that three conditions had to be met prior to the formal completion of the lease; one condition was that the enabling works were completed by the City Corporation. The other two related to LFS's fundraising and planning applications. The City Surveyor agreed to consult with the Chairman and Town Clerk and produce a paper on the issues that arise if LFS did not meet their two conditions.

### **3b. Minutes of the Finance Committee**

RESOLVED – that the draft minutes be received.

#### *Matters Arising:*

Members requested that in future all draft minute documents includes a 'draft' watermark.

### **3c. Minutes of the Nominations Committee**

RESOLVED – that the draft minutes be received.

## **4. MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Members received a report of the Managing Director providing updates from the six Barbican Directors on their respective areas. The Directors spoke to each update, with a number of questions asked by the Board:

A feasibility study was underway into the potential for a new Centre for Music which would serve as a new home for the London Symphony Orchestra (LSO) and this exercise was being led by the Barbican Centre. Members agreed that better integration between the Board and the LSO was necessary and Officers should seek ways to ensure this occurs. Officers informed the Committee that consideration as being given to the introduction of joint meetings between the LSO, the Barbican Centre Board and the Guildhall School for Music and Drama.

Members noted an update regarding the Crossrail works and were informed that the Tunnel Boring Machine (TBM) Elizabeth was expected to be entering the vicinity of Barbican Lakeside Terrace adjacent to the Concert Hall around the 15 April followed by TBM Victoria (west bound tunnel) at the end of April. In order to assess and measure baseline ambient noise levels within the Concert Hall, Crossrail engineers had taken acoustic readings during the "silent" night time hours on 26th March. Further readings would be made when the TBM was passing and during the period of the railway construction works which follow.

RESOLVED – that the report be received.

## **5. COMPOSITION OF THE BOARD**

The Board were informed that the Nominations Committee of the Barbican Centre Board had given initial consideration to the general composition and effectiveness of the Board. Members noted the potential amendments which could enhance and strengthen the Board's effectiveness. Discussions ensued

regarding the role of external members on the Board. Members were in agreement that the external experience brought to the Board meetings by co-opted members was invaluable, and every Member of the Board should have the right to vote on matters relating to the work of the Barbican Centre.

In response to a query, Members noted that the quorum of the Board would need to be revised should the number of co-opted members of the Board be increased to read as follows: *“Any X Members of the Board, a majority of whom shall be Elected Members of the Court of Common Council.”* Members agreed to delegate the decision regarding quorum to the Town Clerk in consultation with the Chairman and Deputy Chairman.

Members welcomed the introduction of a role description, as this was now a requirement for Members applying to fill non-ward vacancies on Grand Committees of the City Corporation. Members agreed that the description would need to be reviewed on an annual basis to ensure Board attracted Members who had the expertise and experience to provide valuable contributions to the work of the Board.

The Town Clerk was asked to produce the report regarding the Board’s composition and circulate it to Board Members for comments, prior to it being considered by the Policy and Resources Committee.

**RESOLVED – That approval be given to:-**

- the introduction of a role description for Board Members, highlighting desirable skills and experience, when advertising vacancies to Court of Common Council; and
- an increase in the number of external Members the Board is permitted to appoint, subject to the concurrence of the Policy & Resources Committee and the Court of Common Council.

**6. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

There were no questions.

**7. ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

There was no urgent business.

**8. EXCLUSION OF THE PUBLIC**

RESOLVED – That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Local Government Act.

<u>Item No.</u>	<u>Paragraph No.</u>
9-11	1
12-21	3

**9.1 Non-Public Minutes**

RESOLVED – that the minutes be agreed as an accurate record.

## 9.2 **Non Public Minutes of the Finance Committee**

RESOLVED – That the draft non-public minutes of the Finance Committee meeting be received.

### 10. **NON PUBLIC MINUTES OF THE NOMINATIONS COMMITTEE**

RESOLVED – that the draft non-public minutes of the Nominations Committee meeting be received.

### 11. **OUTSTANDING ACTIONS OF THE BOARD**

The Board received a report of the Town Clerk setting out the outstanding actions list and noted the various updates and additions.

### 12. **THEATRE PRESENTATION**

The Board received a presentation regarding the Barbican Theatre.

### 13. **EQUALITY & DIVERSITY**

The Board received a report from the Barbican Centre's Head of Human Resources regarding equality and diversity.

### 14. **BUSINESS PLAN UPDATE**

The Board received a report of the Chief Operating & Financial Officer presenting the Business Plan Update.

### 15. **BUSINESS REVIEW**

The Board received a report of the Chief Operating & Financial Officer presenting the Business Review 2014/15.

### 16. **DEVELOPMENT UPDATE**

The Board received a report of the Chief Operating & Financial Officer which set out the 2014/15 fundraising results, to date, against budget.

### 17. **CAPITAL CAP UPDATE**

The Board received a report of the Director of Operations & Buildings providing an update on the Barbican Centre's Capital Cap programme and a number of non-Capital Cap projects.

### 18. **LIGHTING & SMALL POWER**

The Board received a Gateway 3/4 report of the Director of Operations & Buildings relative to the replacement of intelligent lighting and systems within the Barbican Concert Hall.

### 19. **REPORT OF ACTION TAKEN IN ACCORDANCE WITH DELEGATED AUTHORITY**

Members received a report of the Town Clerk advising of two decisions taken in accordance with urgency procedures since the last meeting of the Board.

### 20. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

There were no questions.

21. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**

There was no urgent business.

**The meeting ended at 12.50 pm**

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Chairman

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